

Mr Dipl.-Ing. BSc

Jakob Harden

has successfully participated in the programme

Management of (Research) Projects

consisting of two modules
between the 7th of September 2021 and the 29th of September 2021.

Graz, 29th of September 2021



For Graz University of Technology:
Mag.iur. Mag.rer.soc.oec. Mag.rer.soc.oec. Dr.iur. Andrea Hoffmann
[Vice Rector for Human Resources and Finance]

A handwritten signature in blue ink, likely belonging to Andrea Hoffmann.

Course Leader:
Mag. Lorenz Gareis
[Roland Gareis Consulting GmbH]

Management of (Research) Projects 2021

Module 1

7th and 8th of September 2021, entire day (2 days)

Contents:

- Project definition, research projects
- Project management, dimensions of project management and connection to agility
- Project initiation, project boundaries and project context
- Project management methods: objects of consideration, project objectives, work breakdown structure, project schedules, project costs
- Fundamentals of project organisation forms
- Project roles in (research) projects, project communication, project culture
- Home assignment: elaboration of a project manual for a (research) project

Module 2

28th and 29th of September 2021, entire day (2 days)

Contents:

- Reflection of the home assignment results
- Project stakeholder analysis, social project controlling
- Leadership in (research) projects, teamwork, diversity
- Social competencies for (research) projects
- Excursus: projects and agility
- Starting of (research) projects: process and methods
- Controlling of (research) projects: process, methods, project status reports
- Close-down of (research) projects: process and methods